



ARTIFICIAL INTELLIGENCE AND NATIVE-OWNED BUSINESS: INNOVATION, SOVEREIGNTY, AND SUSTAINABILITY

Charles F. Harrington, PhD¹

¹*University of South Carolina Upstate*

Abstract

This paper examines the integration of artificial intelligence (AI) within Native-owned businesses and tribal communities, situating these developments within historical, cultural, and socio-political contexts. It explores how AI is being utilized for operational efficiency, cultural revitalization, and educational transformation while critically engaging with the challenges of infrastructure, workforce development, data sovereignty, and environmental sustainability. Drawing upon both historical and contemporary perspectives, the analysis demonstrates that AI adoption in Indian Country is not merely a technical process but also a profound expression of sovereignty, resilience, and innovation. The paper concludes by identifying pathways for tribally led AI governance and sustainable development, underscoring AI's potential to become a transformative tool for both cultural preservation and economic empowerment.

Keywords

Artificial Intelligence, Workforce Development, AI Adoption

Introduction

Artificial intelligence (AI) is increasingly shaping industries across the globe, but its adoption in Native-owned businesses and communities is occurring within distinctive cultural and political contexts. For Indigenous nations, technology has historically been intertwined with sovereignty, cultural survival, and adaptation. Unlike mainstream corporate AI adoption, which is often guided by profit maximization, Native approaches emphasize collective benefit, cultural continuity, and environmental stewardship.

Tribal enterprises are deploying AI for practical efficiency. For instance, Skokomish Indian Tribal Enterprises has adopted AI-powered invoice processing systems that reduce manual labor and enhance financial accuracy (Tribal Business News, 2024). This shift exemplifies how AI can free human capacity for strategic planning, echoing Indigenous traditions of long-term, community-centered resource management.

Simultaneously, Native technologists and cultural leaders are reframing AI as a means of cultural revitalization. Projects such as *First Languages AI Reality* train AI systems to preserve endangered Indigenous languages, ensuring their transmission to future generations (Will, 2024). Researchers like Michael Running Wolf (2019) and artists such as Suzanne Kite (Lewis et al., 2018) exemplify this integration of Indigenous knowledge with AI design, underscoring that technology can be adapted to embody cultural values rather than displacing them.

However, the integration of AI raises profound ethical, legal, and environmental questions. Who owns and controls the data that powers AI systems? How can Indigenous sovereignty be respected when AI requires large-scale infrastructure, often built on or near tribal lands? These questions position AI as both an opportunity and a challenge in Indian Country.

Literature Review

The intersection of artificial intelligence and Indigenous communities has attracted growing scholarly and policy attention. Carroll et al. (2020) introduced the CARE principles for Indigenous data governance, establishing a framework that emphasizes collective benefit, authority to control, responsibility, and ethics. This framework has since become a central reference point in conversations about data sovereignty within Indigenous contexts. Roberts and Montoya (2023) further argue that data mining practices often replicate colonial extraction, underscoring the importance of Indigenous-centered governance in emerging technologies.

Scholars such as Lewis et al. (2020) in the *Indigenous Protocol and Artificial Intelligence Position Paper* call for embedding Indigenous worldviews into AI design, positioning Indigenous philosophy as an active contributor to technological ethics. Similarly, Running Wolf (2019) emphasizes the importance of Indigenous-led AI development in preserving endangered languages, situating AI not merely as a technical tool but as a cultural ally.

Industry reports also highlight the potential and risks of AI in Indian Country. Moss Adams (2024) stresses the economic potential of AI for tribal enterprises, particularly in administrative efficiency, while Native News Online (2025) underscores the importance of data sovereignty and community benefit in AI deployment. Meanwhile, Crepelle (2024) examines AI as a potential avenue for reinforcing tribal sovereignty, provided that its adoption is carefully aligned with Indigenous governance structures.

Together, this growing body of literature frames AI adoption in Indian Country as both an economic opportunity and a political act. The literature emphasizes that AI, when indigenized, can reinforce sovereignty and cultural resilience, but when imposed externally, risks perpetuating dependency, bias, and environmental harm.

Historical Context of American Indian Business

Indigenous economic systems long predate European colonization. For thousands of years, Native nations cultivated intertribal trade networks that exchanged goods such as shells, obsidian, and agricultural products across vast geographies (LaFrance & Nichols, 2008). These systems were embedded within relational frameworks that emphasized reciprocity, balance, and stewardship of resources.

The arrival of Europeans disrupted these economies, first through the fur trade and later through colonial land dispossession. By the 19th century, federal policies—including forced removals and the Dawes Act of 1887—fragmented communal landholdings and undermined Indigenous governance structures (Crepelle, 2024). Assimilationist policies such as Indian boarding schools further sought to dismantle Indigenous cultural and economic continuity.

Despite these pressures, Native entrepreneurship persisted. Tribal communities engaged in agriculture, ranching, and the arts, while the Indian Reorganization Act of 1934 enabled tribes to reestablish governance structures and manage collective enterprises. The mid-20th century termination and relocation policies fractured tribal economies but also fostered urban Native business networks.

The self-determination era of the 1970s represented a critical resurgence, as tribes regained authority over governance, education, and development. The Indian Gaming Regulatory Act of 1988 accelerated tribal economic growth through gaming enterprises, which funded healthcare, education, and infrastructure, albeit unevenly distributed (King, 2025). Today, Native-owned businesses operate in diverse sectors, ranging from aerospace to technology, reflecting centuries of adaptability and resilience.

AI Adoption in Native-Owned Businesses

The integration of AI into Native-owned businesses reflects this long history of adaptation. In the early 2010s, Indigenous technologists such as Running Wolf began advocating for AI systems designed with Indigenous languages in mind, ensuring that Native voices were included in AI development (Running Wolf, 2019). This early stage reflected a defensive posture—protecting cultural knowledge from erasure in AI datasets.

By the 2020s, tribal enterprises began adopting AI for pragmatic business purposes. Skokomish Indian Tribal Enterprises' deployment of an AI-driven invoice system illustrates this shift from advocacy to implementation (Tribal Business News, 2024). Simultaneously, tribal schools experimented with AI-powered adaptive learning platforms, embedding Indigenous knowledge systems into curricula (Tribal

College Journal, 2024). These developments highlight how AI can be harnessed to serve both economic and educational goals.

Cultural projects have been equally prominent. *First Languages AI Reality* and AI-based art projects illustrate how AI is not simply an external imposition but a tool Indigenous communities are actively reshaping to reflect cultural continuity (Will, 2024; Lewis et al., 2018). By embedding Indigenous languages and epistemologies into AI, these projects redefine technology as a medium of cultural empowerment.

By the mid-2020s, Native entrepreneurs began establishing AI firms of their own. ArkAI, Inc., launched in 2025 as the first Native American woman-owned AI company, exemplifies a transition from adoption to innovation, demonstrating how tribes are shaping AI to reflect ethical and cultural commitments (OrangeSlices AI, 2025).

Challenges and Risks

The adoption of AI within Native-owned businesses is accompanied by profound challenges that extend beyond technical capacity. One of the most pressing issues is infrastructural inequality. Many reservations lack reliable broadband, making even basic AI platforms inaccessible (Boerner et al., 2023). Without digital infrastructure, tribal businesses face significant barriers to competing in technology-driven markets. Financial barriers further compound these difficulties. Native entrepreneurs have long faced restricted access to capital due to systemic inequities in lending and investment. These constraints make it difficult to fund AI projects, which often require costly hardware, software, and skilled expertise (Moss Adams, 2024). Even when capital is available, the scarcity of trained professionals in data science and AI creates an additional bottleneck. Tribal colleges are beginning to address this gap, but the development of a fully Indigenous AI workforce will require sustained investment and time (Scager et al., 2016).

Equally critical are issues surrounding data sovereignty. Indigenous communities are acutely aware of the risks of data exploitation, given historical experiences of extraction and appropriation (Roberts & Montoya, 2023). Without proper safeguards, AI projects could perpetuate these dynamics, undermining tribal sovereignty. The cultural relevance of AI tools also poses challenges, as mainstream systems often fail to reflect Indigenous languages, values, or worldviews, leading to misinterpretations and exclusion.

Finally, AI infrastructure raises serious environmental concerns. Data centers demand immense quantities of water and energy, resources that are sacred and limited in Indian Country. The Tonawanda Seneca Nation's opposition to a proposed data facility highlights these risks (Native News Online, 2024). Thus, the challenge is not simply whether AI can be adopted, but whether it can be done responsibly in ways that align with Indigenous stewardship and ecological values.

Pathways for Addressing Challenges

Despite these obstacles, Indigenous communities are developing innovative strategies to ensure that AI adoption strengthens rather than undermines sovereignty and cultural survival. Expanding broadband remains a foundational step, and tribes are increasingly forming partnerships with federal agencies, private firms, and tribally owned utilities to build digital infrastructure (Boerner et al., 2023). Similarly, access to capital is being addressed through Native community development financial institutions (CDFIs) and tribal enterprise funds, which provide seed funding for AI projects. Collaborations with philanthropic and federal initiatives are also beginning to support AI innovation in Indian Country (Moss Adams, 2024).

Workforce development is another critical area. Tribal colleges and universities are expanding programs in data science, coding, and AI systems, embedding Indigenous epistemologies into curricula to ensure culturally responsive training (Scager et al., 2016). Internships and partnerships with Native-owned technology firms are creating pipelines for Indigenous students, gradually reducing dependence on external consultants.

Tribal governments are also advancing robust data governance frameworks. By embedding principles such as CARE (Carroll et al., 2020) into policies, tribes can ensure that AI projects serve community interests rather than external actors. Initiatives to build Indigenous-controlled datasets and AI models further ensure cultural relevance while protecting sovereignty.

Finally, tribes are pioneering approaches to sustainable AI development. Some communities are exploring renewable-powered computing infrastructure, positioning themselves as leaders in

environmentally responsible innovation (Canavera, 2023). By linking AI adoption to sustainability, Native-owned businesses can model ethical practices for global industries.

Conclusion and Future Directions

The integration of AI in Native-owned businesses illustrates a profound intersection of technology, sovereignty, and cultural preservation. While challenges such as infrastructure, capital, workforce, and environmental impacts remain significant, Indigenous leadership is charting a course for AI adoption that reflects centuries of resilience and adaptation.

The emergence of Native-owned AI firms, along with culturally responsive educational initiatives and sovereign data governance frameworks, signals a future in which Indigenous communities are not passive consumers but active innovators. By embedding AI within Indigenous worldviews, tribes have the opportunity to shape a distinct, ethical model of technological development.

Ultimately, AI in Indian Country is not merely about efficiency or profit. It represents a new frontier of sovereignty, cultural survival, and sustainability. If pursued on Indigenous terms, AI has the potential to become a transformative tool for economic empowerment and cultural resilience in the 21st century.

References

- Boerner, T. J., Deems, S., Furlani, T. R., Knuth, S. L., & Towns, J. (2023). ACCESS: Advancing innovation: NSF's advanced cyberinfrastructure coordination ecosystem: Services & support. *Practice and Experience in Advanced Research Computing*, 173–176. <https://doi.org/10.1145/3569951.3597559>
- Canavera, L. (2023). Blending Indigenous knowledge and artificial intelligence to enable adaptation. *WWF Arctic*. <https://www.arcticwwf.org/the-circle/stories/blending-indigenous-knowledge-and-artificial-intelligence-to-enable-adaptation/>
- Carroll, S. R., Garba, I., Figueroa-Rodríguez, O. L., Holbrook, J., Lovett, R., Materechera, S., et al. (2020). The CARE principles for Indigenous data governance. *Data Science Journal*, 19(1). <https://doi.org/10.5334/dsj-2020-043>
- Crepelle, A. (2024). Tribes and AI: Possibilities for tribal sovereignty. *Duke Law & Technology Review*, 23(1). <https://dltr.law.duke.edu>
- Indigenous Policy Institute. (2025, July). *Tribal sovereignty in the age of AI: Exploring opportunities and risks for tribal nations*. Arizona State University. <https://aipi.asu.edu>
- King, R. (2025). How artificial intelligence can help minority-owned businesses succeed in competitive sectors. *American International Journal of Business Management*, 8(1), 167–171.
- LaFrance, J., & Nichols, R. (2008). Reframing evaluation: Defining an Indigenous evaluation framework. *Canadian Journal of Program Evaluation*, 23(2), 13–31. <https://doi.org/10.3138/cjpe.23.003>
- Lewis, J., Abdilla, A., Arista, N., Baker, K., Benesiinaabandan, S., Brown, M., et al. (2020). *Indigenous protocol and artificial intelligence position paper*. <https://www.semanticscholar.org/paper/Indigenous-Protocol-and-Artificial-Intelligence-Lewis-Abdilla>
- Lewis, J. E., Arista, N., Pechawis, A., & Kite, S. (2018). Making kin with the machines. *Journal of Design and Science*. <https://doi.org/10.21428/bfefd97b>
- Moss Adams. (2024, August). *Tribal nations can leverage AI to enhance capabilities*. <https://www.mossadams.com>
- Native News Online. (2024, October). Experts examine AI's influence on tribal data at OU technology and sovereignty forum. <https://nativenewsonline.net>
- Native News Online. (2025). Empowering tribal enterprises: Leveraging AI for enhanced member and customer support. <https://nativenewsonline.net>
- OrangeSlices AI. (2025, January). Industry leaders launch ArkAI, Inc.—Nation's first Native American woman-owned AI company. <https://orangeslices.ai>
- Roberts, J., & Montoya, A. (2023). In consideration of Indigenous data sovereignty: Data mining as a colonial practice. *arXiv*. <https://arxiv.org/abs/2309.10215>
- Running Wolf, M. (2019, March 18). What does the future look like for AI? *Indigenous AI*. <https://www.indigenous-ai.net/what-does-the-future-look-like-for-ai-4/>

- Scager, K., Boonstra, J., Peeters, T., Vulperhorst, J., & Wiegant, F. (2016). Collaborative learning in higher education: Evoking positive interdependence. *CBE Life Sciences Education*, 15(4). <https://doi.org/10.1187/cbe.16-07-0219>
- Tribal Business News. (2024). Tribes finding practical uses for AI: Accounting, analytics, and grant writing. <https://tribalbusinessnews.com>
- Tribal College Journal. (2024). Opportunity and risk: Artificial intelligence and Indian Country. <https://tribalcollegejournal.org>
- Will, J. (2024, February 26). Could AI help save Indigenous languages? *Dropbox*. <https://blog.dropbox.com/topics/workculture/could-ai-help-save-indigenous-languages>